## F OM COACH O COLLEAG E: ADJ S ING EDAGOGICAL A OACHES AND A I DES IN ACCELE A ED N SING OG AMS

BONNIE H. BOWIE, PD, MBA, RN AND KATHERINE CAMACHO CARR, PD, ARNP, CNM

Accelerated nursing programs are an innovative approach to training nurses and advanced practice nurses that are growing steadily in number and popularity. Although there is ample evidence to show that these programs have good outcomes, acceptance by both faculty and nurses in the community remains low. This article gives a description of the accelerated nursing student, which provides some insight as to why this student is both a challenge and a joy to mentor. In addition, an overview of pedagogical approaches that may be helpful in teaching this bright group of accelerated nursing students is provided. Accelerated nursing students enrich the nursing profession with the myriad of skills and varied backgrounds they bring to nursing. As professionals, mentors, and educators, we need to not only embrace accelerated students but also be advocates and mentors for them as they assimilate into our profession. (Index words: Accelerated nursing program; Pedagogical approach; Professional formation) J Prof-Nurs 0:1 2013.© 2013 Elsevier Inc. All rights reserved.

A S HAS BEEN noted in many publications over the past decade, 55% of registered nurses (RNs) will reach retirement age by 2020 while the demand for nurses will increase, thus predicting a shortfall of approximately 260,000 RNs by 2025E(eurhaus, Auerbach, & Staioder, 2009). In addition to the a0.3the1ot

## ARTICLE IN PRESS

high expectations for the teaching/learning environmentstudents with an average undergraduate grade point and expect it to be infused with instructional technology average (GPA) of 3.4 on a 4.0 scale, high graduate record and delivered in an efcient, comprehensive manner. examination (GRE) analytical scores, and above average

The purpose of this article is to review the literature on GRE quantitative scores. Accelerated students are young pedagogical approaches specito accelerated students, with an average age of 278 years (range = 253), identifying best practices, challenges, and areas in need of aking cohorts largely composed of generation X and additional research. Prior to summarizing this literature, amillenials or digital natives (Prensky, 200). The mean brief history of accelerated nursing programs and aage of accelerated students over the past 3 years is 29 portrait of the typical accelerated student will be provided, years, and approximately 28% hold post baccalaureate drawing from both the literature and the authors' own degrees in areas such as business, public health, public institutional demographics. Faculty experiences withadministration, or the physical sciences.

accelerated students, as reported in the literature, will Most of the students come into the program after also be summarized to motivate a further examination of uccessfully pursuing careers in areas such as health the unique needs of this growing population of students.education, strategic planning, laboratory science, grant

## .e. N. ....

students enter the program with 2 or less years of working experience after achieving their baccalaureate Characteristics degrees. The presence of such rich and varied experience On their accelerated programs fact sheet, the CN during classroom discussions can be both exhilarating (2011) depicts the accelerated nursing student as and overwhelming for the nursing professor.

writing, community advocacy, or teaching. Very few

 motivated, older and with higher academic expectations. The following pro-less of three students are representhan traditional entry-level nursing studentatour own tative of the type of students who typically enter Seattle college of nursing, we have certainly found this University's accelerated nursing program. Each brings a characterization to be trueTable 1provides an overview very different type of experiential and educational of the demographics of Seattle University's acceleratebackground to his or her embarkment on a career in nursing applicant pool and accepted student cohorts fonursing. Most are truly exceptional.

the academic years 2009 through 2011. A robust and Amy is 31 years old and holds a bachelor of arts degree ethnically diverse applicant pool has consistently yieldedin medical anthropology with a minor in women's an extremely bright cohort of accelerated nursingstudies. Amy was homeless for a few years and, then,

e I. Demographics of Applicant Pool and Accepted Cohorts 20091

A ( )			
	2009	2010	2011
No. of applications received and reviewed	231	312	352
Average GPA of applicants	3.417	3.431	3.419
Average GRE analytical	4.48	4.37	4.38
Average GRE verbal	516	515	517
Average GRE quantitative	595	586	589
Average age	27.4	28	28.3
Age range	2054	18-55	19-54
Ethnicity			
African American/Black	11	13	13
Asian American	25	42	49
Hispanic/Latino	5	11	17

began her undergraduate studies at age 24 when she could legally II out her own Free Application for Federal Student Aid papers. She started her undergraduate degree at a community college and, then, transferred to a public university after completing her Associate of Arts degree. She has been nancially independent since she was 18 and nanced her entire education via grants and scholarships. Amy states that she came to the accelerated nursing program understanding what it means to be vulnerable with the hope of helping other women who have been through similar hardships.

Tim holds a bachelor's degree in psychology and a master's in behavioral neuropsychology. At 39 years old, Tim has held a variety of positions, including research technician, teacher, and massage therapist. His master's thesis title was Dopamine Dynamics Associated With and Resulting From Schedule-Induced Alcohol Self-Administration: Analysis in Mice Lacking the Dopamine Transporter. Tim also participated in a religious mission as a part of his faith journey for 2 years.

At 27 years old, Susan has served 2 years in the Peace Corps in Mozambique and speaks Spanish, Portuguese, French, and some American sign language. She has a be more demanding of faculty time, particularly one-onone evaluation of written assignments and examinations.

Both of these articles emphasize that the teaching of accelerated students is not for everyone. Similar to our experience, Cangelosi and Moss (2010)nterviewed faculty who were uncomfortable teaching accelerated students. Other faculty•held

As several authors have suggested, employing adulthe instructor acts as a coach by modeling how he or learning principles with accelerated students is bothshe might approach the problem, inviting students to helpful and necessary if we are to assist these students mpare and contrast different approaches. The method to assimilate quickly into the community of nursing is suited to second-degree accelerated students in that it (Rico et al., 2009; Cangelosi & Moss, 20)10However, validates the skills and knowledge they bring to the as noted earlier, accelerated students tend to be higheroblem-solving process. The method also demonstrates achievers with a proven track record both academithe complexity of problemsolving approaches in cally and professionally. In our own program, the nursing, encompassing more and more variables and application process is competitive with over 300layers as the student progresses. applicants for 50 slots, yielding a class of exceptionally Use of the unfolding case is an example of a teaching bright students. Therefore, we feel it is not enough tostrategy that can be used with a cognitive apprenticeship simply streamline redundant curriculum and insert approach. The unfolding case, a situational learning case studies as needed. Rather, we recommensurategy, helps studentethink like a nurse or advanced partnering with students more as a mentor and practice nurse by combining the frequently used case applying approaches such a collins, Brown, and study method of teaching with opportunities for group Newman's (1989) cognitive apprenticeship model, and individual interactive learning as the ever-changing clinical situation unfolds (Glendon & Ulrich, 1997, where teachers:

- € identify the processes of the task and make them 2001). Faculty provide the initial stem of the case or visible to students,
- € situate abstract tasks in authentic contexts so that students understand the relevance of the work, and
- € vary the diversity of situations and articulate the common aspects so that students can transfer what they learn (Collins, Brown, & Holum, 1991).

A cognitive apprenticeship approach is a fundamentally different method of teaching in that material is introduced to students in order to provide them with the tools to apply knowledge in strategic ways rather than simply attaining a knowledge baseStahmeijer, Dohmans, Wolfhagen, & Scherphier, 2009Students are introduced to material as a means of launching them on an inquiry process. Students are then introduced to increasinty complex problems and encouraged to take control over their own learning.

complex by introducing a second scene, building on the rst, with a change in time, patient condition, laboratory results, or procedure.

Perhaps, most importantly, when faculty adopt a coaching role, students feel supported and are pulled into the community of nursing as partners in the learning process, albeit in a novice role, but partners nonetheless. The cognitive apprentice model in general and the use of situated learning in particular also aid in the socialization to the role and the profession. When

experiential learning modelNursing Education, 22, 15..18.

Glendon, K., & Ulrich, D. L. (2001). Unfolding cases: Experiencing the realities of clinical nursing practice. Upper Saddle River, NJ: Prentice Hall.

Hegge, M. J., & Hallman, P. A. (2008). Changing nursing corralling sacred cows. Journal of Nursing Education, 47, 552.556.

Institute of Medicine. (2010). The Future of Nursing: Focus on Education. Report Brief. Retrieved from ttp://www.iom. edu/Reports/2010/The-Futuref-Nursing-Leading-Change- Educator, 32, 240.245. Advancing-Health.aspx

Collaborative strategies for teaching evidence-based practicerricula: Results of a national studyNursing Education in accelerated second-degree programsurnal of Nursing Education, 48, 340.342.

Journal of Nursing Education, 48, 406.410.

Meyer, G. A., Hoover, K. G., & Maposa, S. (2006). A profile of practice: Can it stimulate learning in the opinion of students? accelerated BSN graduates, 2004 urnal of Nursing Education, 45, 324.327.

(2008). Evaluation of selected outcomes of an acceleratedealth Technology Information, 146, 636.640. nursing degree program. Nursing Education Today, 28, 194.201.

Prensky, M. (2001) Digital natives, digital immigrants. On the horizon. Lincoln, NE: NCB University Press. Vol. 9, No. 5. Nursing Education, 45, 371.374.

Glendon, K., & Ulrich, D. L. (1997). Unfolding cases: An Retrieved from http://www.albertomattiacci.it/docs/did/Digital\_ Natives\_Digital\_Immigrants.pdf.

> Rico, J. S., Beal, J., & Davies, T. (2009). Promising practices for faculty in accelerated nursing programsournal of Nursing Education, 49, 150.155.

Robert, T. E., Pomarico, C. A., & Nolan, M. (2011). culture to welcome second degree students: Herding an Assessing faculty integration of adult learning needs in second-degree nursing education Perspective, 32, 14..17.

> Seldomridge, L. A., & DiBartolo, M. C. (2007). The changing face of accelerated second bachelor's degree studehutsse

Siler, B., DeBasio, N., & Roberts, K. (2008). Profile of non-Kruszewski, A., Brough, E., & Killeen, M. B. (2009). nurse college graduates enrolled in accelerated baccalaureate Perspectives, 29, 336.341. Skiba, D. (2005). The millenials: Have they arrived at your

Lockwood, S., Walker, C. A., & Tilley, D. S. (2009). Faculty school of nursing? Nursing Education Perspectives, 26, 370.371. perceptions of an accelerated baccalaureate nursing program. Stahmeijer, R. E., Dohmans, D. H., Wolfhagen, I. H., & Scherphier, A. J. (2009). Cognitive apprenticeship in clinical

Advances in Health Science Education, 14, 535.546.

Stewart, S., Pope, D., & Duncan, D. (2009). Using second life Ouellet, L. L., MacIntosh, J., Gibson, C. H., & Jefferson, Sto enhance an online accelerated nursing BSN programment

> Walker, J. T., Martin, T., White, J., Elliott, R., Norwood, A., Mangum, C., et al. (2006). Generational (age) differences in nursing students' preferences for teaching methodisurnal of